

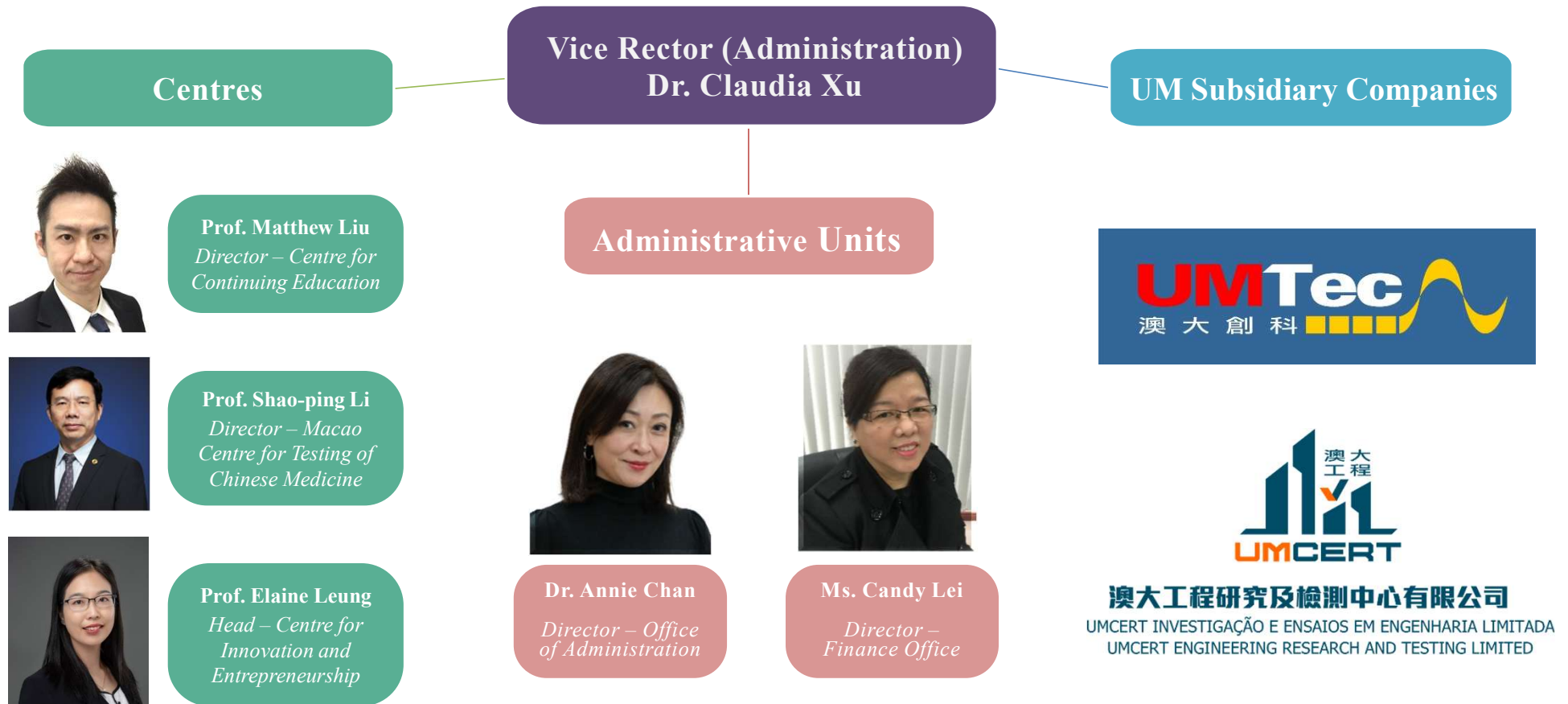


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Remarks by Dr. Annie Lai Meng CHAN Director of Office of Administration (ADMO) *on behalf of Dr. Claudia Jian XU, Vice Rector (Administration)*



Units Supervised by Vice Rector (Administration)



UM Industrial-Academic-Research Demonstration Bases in Hengqin

Zhuhai UM Science & Technology Research Institute
(ZUMRI)
珠海澳大科技研究院 (珠研院)

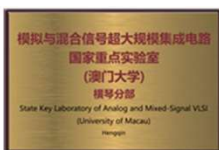
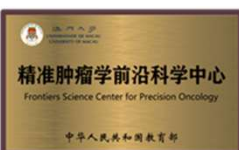
Phase I



Phase II



Phase III



Hengqin University of Macau Advanced Research
Institute (HUMRI)
橫琴澳門大學高等研究院 (琴研院)

4 Focus Areas

- Traditional Chinese Medicine & BioTech
- Microelectronics & IC Design
- Internet of Things for Smart City
- Advanced Materials

3 Service Platforms

- Translational Research Platform
- Proof-of-Concept Platform
- Pilot Scale-Up Platform



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Thank you!